

**Office of Program Analysis & Evaluation  
(PA&E)**

Scott Pace, Associate Administrator  
Trish Pengra, Deputy Associate Administrator

*How do we best support key Agency decisions?*

**Studies and Analysis**

Bill Claybaugh

*What do we need?*

- Advanced planning
- Analytical decision-making support
- Enable and coordinate strategic studies

**Cost Analysis**

Joseph Hamaker

*How much does it cost?*

- Cost estimates of potential programs and projects
- Maintain cost estimation tools
- Develop cost analysis policy

**Strategic Investments**

Chris Shank

*What is the right mix of Agency programs?*

- Program and portfolio analysis
- Agency Strategic Plan
- Agency Performance Plan
- Performance and Accountability Report

**Organizational Readiness**

Johnny Stephenson (Acting)

*Are we ready?*

- NASA field inspections
- Tracking indicators
- Problem troubleshooting and resolution

**Independent Program Assessment**

Mark Saunders

*How are we doing?*

- Independent program and project reviews at major milestones
- Program and project independent cost estimates and analysis
- Ongoing surveillance of projects during development

**Mission Support**

Michael Abreu

*Support PA&E Mission*

- PA&E budget formulation, development, and execution
- PA&E personnel management
- PA&E Contract Management
- Support Special Studies